



Neil Smith

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Skills / Qualifications

- PMI Project Management Professional Certification (PMP)
- PMI Scheduling Professional Certification (PMI-SP)
- Saffron Risk
- Primavera Advanced User
- Cert 4 in Project Controls - Specialism Planning and Scheduling (ECITB UK)
- Cert 4 in Change Management
- Expert user: Saffron Risk
- Cert 4 in Method Study
- Membership: Association of Cost Engineers International (AACEI)
- Acumen Fuse
- Expert user: Acumen Risk
- Acumen Risk
- Tilos
- Expert user: PRISM
- Membership: Project Management Institute (PMI)
- Open Plan Advanced User
- Downer LE@D2 Leadership Program Certification (UNSW / AGSM)
- Diploma in Safety for Project Managers (IOSH)
- Membership: Australian Institute of Project Management (AIPM)
- Expert user: Open Plan Professional
- Cert 4 in Work Study
- Expert user: Candy
- Cobra
- Expert user: Acumen Fuse
- Expert user: Navisworks
- Temporary Works Design Co-Ordinator Certification
- Diploma in Project Management
- Expert user: Primavera P6
- Post Graduate Diploma in Operations Management
- Primavera Administrator
- Expert user: Cobra v8

Candidate Summary

Experienced Planning and Project Controls professional with over 35 years in construction, defence, IT and resources sectors. Skilled in leading teams, developing planning processes, managing complex EPC projects and delivering project controls services. Expertise includes tender planning, schedule management, forensic analysis, and coaching teams across Australia, UK, Middle East and Asia.

Work Experience

Plan Right Project Services

Oct 2024 - Present

Director and Lead Consultant

- Founded Plan Right Project Services to provide planning, scheduling and project controls services.
- Available for contract roles as Lead, Senior or Project Planner / Scheduler.
- Services include long, medium and short term planning and project controls support.
- Tender schedule preparation and peer reviews.
- Baseline schedule preparation and peer reviews.
- Delay analysis, forensic planning, claim quantification.
- Schedule health checks.
- Independent review of delay claims.
- Month end progress updates.
- Resource and cost loading of schedules.

Aug 2024 - Oct 2024

- Took a career break to travel Far North Queensland to find a suitable area to build a home and settle.

Seqwater

Sep 2023 - Jul 2024

Portfolio Controls Lead

- Led Portfolio Controls, including coordination, maintenance, and evaluation of the portfolio master schedule for Seqwater programs and projects.
- Ensured clarity and effective assessment of costs, benefits, risks and dependencies at inter-project and portfolio level.
- Assisted in delivery of the Capital Delivery Transformation Program.
- Developed project controls standards and transitioned into a core portfolio specialist role.

ARTC - Inland Rail

Jan 2023 - Aug 2023

Senior Planner

- Reported to Project Controls Lead, Brisbane based.
- Responsible for planning on the Albury to Parkes section (\$1.2b) of the Inland Rail Program.

Laing O'Rourke

Aug 2022 - Dec 2022

Planning & Project Controls Manager

- Reported to Program Director, Brisbane based.
- Managed the Planning & Project Controls function for two Defence Projects in Darwin: Larrakeyah Defence Precinct (\$580m) and RAAF Darwin MTR (\$180m).

Downer Defence Services

Jul 2018 - Aug 2022

Planning Manager

- Reported to Director of Project Controls.
- Established processes in line with Downer PMO procedures and PMBOK Guidelines.
- Tender planning, project reporting, resource, revenue & cost forecasting, constructability reviews, auditing and delay analysis.
- Liaised with Executives, Operational and Project Managers.
- Coached tender and project delivery teams in Planning and Project Controls.
- Seconded to CASG Integration Division (March 2022 to Present) as Scheduling Business Stream Lead to assist transition to EPMO.
- Seconded to Land 200-2 TCN project LC3SPO (April 2020 to September 2020) as TCN Project Controller for integrated baseline review and re-baselining of master schedules.
- Seconded to EDLAN project - JC4ISPO (November 2018 to November 2019) as MSP Level 4 Master Scheduler to develop and implement a program recovery strategy.

Downer EC&M

Oct 2017 - Jun 2018

Senior Planner

- Reported to Finance Business Manager, Engineering & Technology.
- Responsible for Planning function of the Project Performance Office in EC&M's Engineering & Technology division.
- Established processes in line with Downer PMC procedures and PMBOK Guidelines.
- Tender planning, project reporting, constructability reviews, auditing and delay analysis.
- Liaised with Operational and Project Managers.
- Coached tender and project delivery teams in Planning and Project Controls.

Graham Infrastructure

Apr 2016 - Sep 2017

Planning Manager

- Reported to Commercial Director.
- Established planning processes and systems, recruited and trained Planning team members for a mid-tier Canadian construction company.
- Supported turnover growth from \$400m (2016) to \$650m (2017) with a target of \$1,350m by 2019.
- Worked across Light Rail, Water, Rail and Renewable Energy sectors.
- Reviewed documents from tenders to claims and final accounts.
- Worked on key bids including Finch West LRT D&B (\$1,350m), South West Calgary Ring Road D&B (\$1,650m), Annacis Island WWTP D&B (\$280m), and project start up for the latter two projects.

Lend Lease

Feb 2016 - Apr 2016

Delay Analyst

- Claims analyst on the \$240m Macarthur Square shopping centre extension and redevelopment in Campbelltown NSW.

Murphy Pipe & Civil

Dec 2012 - Dec 2015

Planning Manager

- Reported to Estimation / Human Resources Director.
- Managed the Planning function of the business (annual turnover \$850m PA).
- Recruited, trained and developed planning staff.
- Created and maintained company standards for planning.
- Allocated planning professionals to tenders, projects and claims.
- Involved in all areas of the business from tendering through construction to preparation of final accounts.

Laing O'Rourke Australia

Nov 2011 - Nov 2012

Planning Manager

- Reported to Project Leader.
- Responsible for planning and project controls for the \$110m k10 Berth Construction project (465m long steel piled steel superstructure wharf) in NSW, part of NCIG's Coal Export Terminal 3 expansion.
- Tendered for other works in the area to establish a larger company base in Newcastle and the Hunter region.

Kier Construction

May 2011 - Nov 2011

Planning Manager

- Planning and project controls manager on Preston Waste Water Strategy Project (value \$500m).
- Responsible for all aspects of planning and earned value management on this NEC option C contract.
- Reported to Project Manager.
- Works included design, procurement, construction and commissioning of terminal pumping station, MCC building, screens chamber, rising mains, storm outfall and pump house, tunnels, shafts, manholes and tie-ins to existing sewers throughout Preston area and satellite sites.

Kier Construction

Jan 2009 - May 2011

Planning Manager

- Reported to Divisional Manager, supported various projects from tender through to final account on Sellafeld and other projects (yearly value \$100m+).
- Worked on EPC nuclear decommissioning projects such as Separation Area Ventilation (SAV Project, value \$150m) under NEC contract.
- Tenders included \$70m EPC scheme for B41 retrievals building.
- Worked on schools for the future projects including Westlakes Academy in Egremont.
- Performed presentations to stakeholders on planning philosophy.
- Developed tender programmes, information release schedules, procurement schedules, start up programmes and short term lookaheads.

Carillion

Jan 2007 - Jan 2009

Principal Planner

- Lead Planner on various EPC scheme tenders over \$100m: rail (Airdrie to Bathgate Operational Civils), building projects (Kendal Riverside Development), park and ride schemes (Truro park and ride).
- Produced tender programmes and narratives, assessed temporary works, plant requirements and method statements.
- Performed presentations to stakeholders on planning philosophy.
- Provided onsite assistance to Planners and Project Managers for progress, commercial evaluation and claims.

Laing O'Rourke Building

Jan 1996 - Jan 2007

Planning Manager

- Princes Dock Plot 12 Liverpool: Managed planning for 30 storey residential development with retail outlets.
- Managed and developed 3 trainee planners, assisted in design management and co-ordination of subcontractor design and procurement.
- Introduced lean construction techniques such as Project Flow.
- Paradise Street Development Area, Liverpool (2005): Responsible for highways and public realm works (\$180m) on a \$1.6b project, set up work packages, design and procurement co-ordination, liaised with stakeholders, supervised two engineers.
- Mersey Tram, Liverpool (2005): Developed programmes and set up systems, introduced lean construction techniques for \$650m line one of a three-line network (\$1.8b), responsible for 8 staff.

Laing O'Rourke

Jan 2001 - Jan 2004

Planning Manager

- Yorkshire Water AMP4 Framework under NEC: Managed and developed 5 planners, planned and co-ordinated design, procurement and construction activities for \$360m project.
- Enhanced role to manage NRSWA, liaised with local authorities, settled fines and adopted procedures to prevent charges.
- Tendered and rolled out other contracts in the UK for the water business, developed best practice procedures.

Laing Utilities

Jan 1998 - Jan 2001

Planning Manager

- Responsible for various EPC projects for Thames and Anglian water under NEC frameworks.
- Worked on sites for Northumbrian Water and West of Scotland Water.
- Managed two project planners.

Laing Engineering

Jan 1996 - Jan 1998

Senior Planner

- Tendered and secured award of gas pipeline and compressor station in Bristol (value \$150m).
- Managed full EPC project, based in design consultants' offices in London during design phase, then on site managing one planner.

Costain Oil, Gas, and Process

Jan 1995 - Jan 1996

Project Planner

- Das Island UAE, LNG trains 1 to 3 shutdowns: Programmed 250,000 man hours of works within 6 week shutdown window for each LNG train.

COGAP OMAN

Jan 1995 - Jan 1996

Project Planner

- Yibal Butane Plant, Oman: Full EPC project, based in Muscat co-ordinating design with UK office, then on site at Yibal in the desert, managed two planners.

Amec Process And Energy

Jan 1993 - Jan 1994

Project Planner

- Prepared initial clause 14 programmes and site start up programmes for projects such as Saint Fergus SAGE reception facility, pipeline from Cruden Bay to Queensferry and associated terminal works.
- Spent 6 months overseas at Kaillashtilla gas facility in Bangladesh.

Humphries & Glasgow

Jan 1992 - Jan 1993

Project Planner

- Thermal Oxide Reprocessing Plant (THORP), Sellafield: Programmed construction and snagging activities to maintain progress to commissioning programme, produced cost reports and document control.

Humphries and Glasgow

Jan 1990 - Jan 1992

Planner

- Waste Packaging and Encapsulation Plant (WPEP), Sellafield: Multi Discipline Construction Planner on nuclear waste storage facility from civil works to commissioning.

Laing Engineering

Jan 1988 - Jan 1990

Junior Planner

- British Gas Amethyst Reception Facility, Humberside: Updated contract programme, progress reporting and produced look ahead programmes.

Steels Engineering

Jan 1986 - Jan 1988

Trainee Planner

- Various projects for BNFL and Shell: Produced look ahead programmes and progress reporting.